### CENTRAL FLORIDA ZOOLOGICAL SOCIETY, INC.

### FINANCIAL STATEMENTS AND INDEPENDENT AUDITORS' REPORT

**JUNE 30, 2023 AND 2022** 

### CENTRAL FLORIDA ZOOLOGICAL SOCIETY, INC.

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### INDEPENDENT AUDITORS' REPORT

To the Board of Trustees of the Central Florida Zoological Society, Inc. Lake Monroe, Florida

### **Opinion**

We have audited the accompanying financial statements of the Central Florida Zoological Society, Inc. (the "Society"), a nonprofit organization, which comprise the statements of financial position for the year ended June 30, 2023 and 2022, and the related statements of activities, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Society as of the years then ended June 30, 2023 and 2022, and the changes in its net assets and its cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

### **Basis of Opinion**

We conducted the audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Central Florida Zoological Society, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to the audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management Is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Central Florida Zoological Society, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- · Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, and design and perform audit procedures responsive to those risks. Such
  procedures include examining, on a test basis, evidence regarding the amounts and disclosures in
  the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of Central Florida Zoological Society, Inc.'s internal control.
  Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Central Florida Zoological Society, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

### **Supplemental Information**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The Schedule of Earnings Before Interest, Depreciation and Amortization is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Orlando, Florida June 20, 2024

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### The Central Florida Zoological Society, Inc. Statements of Financial Position June 30, 2023 and 2022

### Assets

Board designated reserves       774,460       1,077,051         Restricted for capital improvement       967,680       329,263         Cash & Cash equivalents - total       4,721,564       3,502,000         Accounts receivable       1,681       4,267	Assets		
Unrestricted       \$ 2,979,424       \$ 2,095,686         Board designated reserves       774,460       1,077,051         Restricted for capital improvement       967,680       329,263         Cash & Cash equivalents - total       4,721,564       3,502,000         Accounts receivable       1,681       4,267		2023	2022
Board designated reserves       774,460       1,077,051         Restricted for capital improvement       967,680       329,263         Cash & Cash equivalents - total       4,721,564       3,502,000         Accounts receivable       1,681       4,267	•		
Restricted for capital improvement         967,680         329,263           Cash & Cash equivalents - total         4,721,564         3,502,000           Accounts receivable         1,681         4,267			+ -,,
Cash & Cash equivalents - total       4,721,564       3,502,000         Accounts receivable       1,681       4,267	•	•	
Accounts receivable 1,681 4,267	Restricted for capital improvement	967,680	329,263
,	Cash & Cash equivalents - total	4,721,564	3,502,000
Contribution receivable, net 3.240.990 3.252.670	Accounts receivable	1,681	4,267
• • • • • • • • • • • • • • • • • • • •	Contribution receivable, net	3,240,990	3,252,670
·	•		71,891
·	·		164,219
			43,338
Furniture and equipment, net 9,718,020 9,936,625	Furniture and equipment, net	9,718,020	9,936,625
Total assets \$ 18,107,616 \$ 16,975,010	Total assets	\$ 18,107,616	\$ 16,975,010
Liabilities and Net Assets	Liabilities and Net Assets		
Accounts payable and accrued expenses \$ 133,042 \$ 278,212	Accounts payable and accrued expenses	\$ 133,042	\$ 278,212
· ·	· ·	307,472	105,816
Deferred revenue 408,430 350,600	Deferred revenue	408,430	350,600
Equipment notes payable 112,693 203,781	Equipment notes payable	112,693	203,781
Mortgage payable 320,249 393,056	Mortgage payable	320,249	393,056
Total liabilities \$ 1,281,886 1,331,465	Total liabilities	\$ 1,281,886	1,331,465
Net assets-	Net assets-		
With donor restrictions 3,402,389 3,402,389	With donor restrictions	3,402,389	3,402,389
Without donor restrictions 13,423,341 12,241,156	Without donor restrictions	13,423,341	12,241,156
Total net assets 16,825,730 15,643,545	Total net assets	16,825,730	15,643,545
Total liabilities and net assets \$ 18,107,616 \$ 16,975,010	Total liabilities and net assets	\$ 18,107,616	\$ 16,975,010

### The Central Florida Zoological Society, Inc. Statements of Activities and Changes in Net Assets Year Ended June 30, 2023

	Without Donor Restrictions		With Donor Restrictions		Total
Support and revenue:					
Gate receipts	\$	3,094,766	\$	-	\$ 3,094,766
Guest services, net of cost \$130,395		223,776		-	223,776
Educational programs		416,306		-	416,306
Seminole County Tourist Development Council		325,000		-	325,000
State and local grants		942,866		-	942,866
Contributions:					
Cash		38,890		-	38,890
In kind		597,096		-	597,096
Pass-holder subscriptions		723,985		-	723,985
Promotional events		1,040,089		-	1,040,089
Gift shop		439,722		-	439,722
Concessions		247,277		-	247,277
Facilities rental fees		94,749		-	94,749
Investment earnings/loss		98,114		-	98,114
Seminole aerial adventures		127,195		_	127,195
Train and carousel income		28,472		_	28,472
Other operating income		268,527		_	268,527
Amortization-discount on contribution receivable		260,520		_	260,520
Net assets released from restrictions		-		_	
Total revenue		8,967,350		-	8,967,350
Expenses:					
Program services:					
Zoological park		3,491,769		_	3,491,769
Guest services		990,223		_	990,223
Education		822,088		_	822,088
OCIC		407,031		_	407,031
Total program services		5,711,111			 5,711,111
Supporting services:					4 = 4 = 00 =
Management and general		1,547,295		-	1,547,295
Fundraising		526,759			 526,759
Total supporting services		2,074,054			 2,074,054
Total expenses		7,785,165			 7,785,165
Changes in net assets		1,182,185		-	1,182,185
Net assets, beginning of the year		12,241,156		3,402,389	 15,643,545
Net assets, end of year	\$	13,423,341	\$	3,402,389	\$ 16,825,730

### The Central Florida Zoological Society, Inc. Statement of Activities and Changes in Net Assets Year Ended June 30, 2022

	Without Donor Restrictions		With Donor Restrictions			Total
Support and revenue:						
Gate receipts	\$	2,949,595	\$	-	\$	2,949,595
Guest services, net of cost \$177,302		200,607		-		200,607
Educational programs		276,687		-		276,687
Seminole County Tourist Development Council		300,000		-		300,000
State and local grants		1,516,130				1,516,130
Contributions:				-		-
Cash		96,576		_		96,576
In kind		647,878		-		647,878
Pass-holder subscriptions		783,289		-		783,289
Promotional events		950,932		-		950,932
Gift Shop		721,764		-		721,764
Concessions		94,847		_		94,847
Facilities rental fees		59,926		_		59,926
Investment earnings		(89,196)		_		(89,196)
Seminole Aerial Adventures		181,922		_		181,922
Train and carousel income		34,646		_		34,646
Other operating income		376,521		_		376,521
Amortization-discount on contribtuon receivable		261,404		_		261,404
Net assets released from restrictions		-				-
Total revenue		9,363,528				9,363,528
Expenses:						
Program services:						
Zoological park		2,991,513		-		2,991,513
Guest services		868,266		-		868,266
Education		709,537		-		709,537
OCIC		361,304		-		361,304
Total program services		4,930,620		-		4,930,620
Supporting services:						
Management and general		1,298,337		_		1,298,337
Fundraising		529,940		-		529,940
Total supporting services		1,828,277			-	1,828,277
Total expenses		6,758,897		-		6,758,897
Changes in net assets		2,604,631				2,604,631
Net assets, beginning of the year		9,636,525		3,402,389		13,038,914
Net assets, end of year	\$	12,241,156	\$	3,402,389	\$	15,643,545

### The Central Florida Zoological Society, Inc.

Schedule of Functional Expenses For the Year Ended June 30, 2023

Program Services

Support Services

			8			Management			
	Zoological Park	Guest Services	Education	Education OCIC		and General	Fundraising	Total	Grand Total
Compensation and benefits	\$ 1,746,194	\$ 580,179	\$ 623,385	\$ 204,028	\$ 3,153,786	\$ 390,167	\$ 253,172	\$ 643,339	\$ 3,797,125
Animal Care	233,284	12,681	3,376	79,110	\$ 328,451	-	-	-	328,451
Advertising	-	40,472	34,621	2,708	77,801	-	65,318	65,318	143,119
Depreciation	546,333	181,227	26,146	5,412	759,118	6,542	-	6,542	765,660
Insurance	210,467	49,374	60,241	34,876	354,958	400,031	14,976	415,007	769,965
Supplies	107,246	10,714	21,260	15,983	155,203	96,193	20,290	116,483	271,686
Printing	58	35	301	14	408	568	9,960	10,528	10,936
Repair	299,204	27,978	19,698	16,726	363,606	15,287	11,016	26,303	389,909
Utilities	135,970	47,197	5,074	14,063	202,304	15,614	2,436	18,050	220,354
Professional fees	991	25,807	19,355	18,249	64,402	64,770	19,355	84,125	148,527
Event Expenses	-	604	131	8,071	8,806	-	98,679	98,679	107,485
Interest	-	-	-	-	-	30,445	-	30,445	30,445
Employee relations	18,421	5,019	5,458	620	29,518	56,100	736	56,836	86,354
Rent expense county		-	-	-	-	272,200	-	272,200	272,200
Rental	129,508				129,508			-	129,508
Other	64,093	8,936	3,042	7,171	83,242	31,961	30,821	62,782	146,024
Emergency operations					-	151,352		151,352	151,352
Taxes and Licenses			<u> </u>			16,065		16,065	16,065
Total Expenses	\$ 3,491,769	\$ 990,223	\$ 822,088	\$ 407,031	\$ 5,711,111	\$ 1,547,295	\$ 526,759	\$ 2,074,054	\$ 7,785,165

### The Central Florida Zoological Society, Inc.

Schedule of Functional Expenses For the Year Ended June 30, 2022

**Program Services** Support Services Management Zoological Park **Guest Services** Education OCIC Total and General Grand Total Fundraising Total Compensation and benefits 486,868 \$ \$ \$ \$ 539,869 \$ 3,186,427 \$ 1,465,351 \$ 523,125 171,214 2,646,558 327,416 212,453 209,907 Animal Care 11,410 3,038 71,183 295,538 295,538 40,438 2,706 77,736 142,999 Advertising 34,592 65,263 65,263 Depreciation 480,954 159,540 23,017 4,764 668,275 5,760 5,760 674,035 Insurance 206,971 48,554 34,297 349,062 393,388 408,115 59,240 14,727 757,177 104,322 10,422 15,547 150,971 Supplies 20,680 93,570 19,737 113,307 264,278 Printing 73 45 381 18 517 720 13,346 13,863 12,626 WebSite expenses 1,750 3,063 630 1,313 1,943 5,006 1,313 Credit Card Processing 6,063 191 6,254 6,254 25,112 9,887 Repair 268,550 17,680 15,012 326,354 13,721 23,608 349,962 Utilities 119,888 41,615 4,474 12,400 178,377 13,766 2,148 15,914 194,291 Professional fees 560 14,580 10,935 10,310 36,385 36,593 10,935 47,528 83,913 **Event Expenses** 756 164 10,109 11,029 123,589 123,589 134,618 \_ Interest 29,240 29,240 29,240 **Employee Relations** 5,124 27,713 52,669 691 53,360 81,073 17,294 4,712 583 Rent Expense county 272,200 272,200 272,200 Other 117,643 16,401 5,583 13,161 152,788 58,664 56,571 115,235 268,023 Total Expenses \$ 2,991,513 \$ 868,266 \$ 709,537 \$ 361,304 4,930,620 \$ 1,298,337 529,940 \$ 1,828,277 \$ 6,758,897

### The Central Florida Zoological Society, Inc. Statements of Cash Flows For the Years Ended June 30, 2023 and 2022

	2023		2022	
Cash flows from operating activities:				
Change in net assets  Adjustments to reconcile change in net assets  to net cash provided by operating activities	\$	1,182,185	\$ 2,604,631	
Depreciation		765,660	674,035	
Change in non cash contribution receivable		11,680	10,796	
Changes in operating assets and liabilities:				
Accounts receivable		2,586	291	
Inventory		12,546	(42,063)	
Prepaid expenses and other assets		(158,459)	(65,057)	
Accounts payable and other liabilities		(145,170)	36,671	
Accrued salaries		201,656	58,868	
Unearned annual pass-holder subscriptions		57,830	(65,647)	
Refundable advance - PPP Proceeds			(1,261,000)	
Net cash provided by operating acitvities		1,930,514	1,951,525	
Cash flows from investing activities:				
Net purchases of property and equipment		(547,055)	(1,895,034)	
Cash flows from financing activities:				
Payments on equipment note payable		(91,088)	(82,684)	
Payment on mortgage payable		(72,807)	(78,180)	
Advances on line of credit, net		-	-	
Net cash used by financing acitvities		(163,895)	(160,864)	
Increase in cash		1,219,564	(104,373)	
CASH, beginning of year		3,502,000	3,606,373	
CASH, end of year	\$	4,721,564	\$ 3,502,000	
SUPPLMENTAL INFORMATION Interest paid	\$	30,445	\$ 29,240	
NONCASH TRANSACTIONS				
Fair market value of donated rent	\$	272,200	\$ 272,200	

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### Organization

The Central Florida Zoological Society, Inc. (the "Society") is a nonprofit organization that operates a zoological park and botanical gardens in Lake Monroe, Florida. In addition to exhibiting living animals and plants, the park has programs in wildlife education and conservation. The Society is an affordable family experience primarily funded by park admissions, concession and gift shop sales, and membership support. Additional funding is provided by Seminole County agencies and various grantors.

The vision is to empower guests to respect, value and care for our natural resources, as the Society commits to contributing, globally to the conservation and preservation of wildlife and regionally as a resource in the Central Florida area and beyond. The Society provides innovative and creative solutions through collaboration, practices and partnerships and the continued growth and development of the zoological park will further enhance its attraction to visitors outside the local community enabling us to bring national and international attention to the importance and ongoing efforts of wildlife sustainability.

Their core values are Protect, Innovate, Engage and Empower. Protect – they passionately commit their expertise and resources to saving animals and to ensuring their long-term survival. Innovate – they strive to discover solutions through progressive practices and partnerships in education, conservation and preservation. Engage – they connect people with wildlife and wild places and create opportunities to inspire their guests to respect, value and care for the natural world. Empower – they give their guests, staff, volunteers and the communities we serve the knowledge and tools to take positive action for all species.

The Society is a conservation resource providing experiences that excite and inspire children and adults to learn and act on behalf of wildlife and is committed to sharing our knowledge, engaging visitors, and celebrating our natural world. Conservation of animals is paramount; many endangered species entrusted to the zoo's care may soon be extinct in the wild. Captive breeding programs may be their only hope for survival. Species Survival Plans (SSP), coordinated through the Association of Zoos & Aquariums, are attempting to maintain genetic diversity to ensure healthy, vigorous animals to reproduce now and in the future. Beyond this, SSPs participate in a variety of other cooperative conservation activities such as research, public education, re-introduction and field projects. The Society currently participates in 33 SSP programs.

The Society trains individuals to serve as volunteers in the education department as tour guides and zoo interpreters. In addition, many other individuals volunteer their time and effort on a variety of administrative, zoo events, and special projects related tasks. For the year ending June 30, 2023, 652 volunteers donated 22,336 hours of service.

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

The Society is a conservation resource providing experiences that educate, excite and inspire children and adults to learn and act on behalf of wildlife and is one of a handful of private non-profit zoos in the country and a great community resource that enhances the quality of life in Central Florida by offering a unique zoo experience. In efforts to educate the children of Central Florida premier educational experiences are offered that reaches over 100,000 school children a year through summer camps, programs and community outreaches.

The Society also operates the Orianne Center for Indigo Conservation (OCIC) located in east Lake County (approximately 20 miles from the zoo) and is home to a health care center, herpetarium, administrative offices and support facilities. The facility consists of 25 acres of land and three buildings totaling over 5,000 square feet. The main goal of the program is to facilitate a comprehensive approach to long-term captive breeding programs for eastern indigo snakes and the importance of conservation and promotion of public education and to foster tolerance of snakes in our natural communities.

### Financial Statement Presentation

The Society prepares its financial statements on the accrual basis of accounting whereby revenues are recorded when earned and expenses are recorded when the obligation is incurred.

The financial statements are presented in accordance with Financial Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2016-14, *Not-for-Profit Entities (Topic 958):* Presentation of Financial Statements for Not-for-Profit Entities.

The Society reports information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

Net assets without donor restrictions result from revenues generated by receiving contributions that have no donor restrictions, providing program-related services, raising contributions, and performing administrative functions.

Net assets with donor restrictions result from gifts of cash and other assets that are received with donor stipulations that limit the use of the donated assets, either temporarily or permanently, until the donor restriction expires, that is until the stipulated time restriction ends or the purpose of the restriction is accomplished, the net assets are restricted.

### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued

### Contributions

Contributions received are recorded as net assets without donor restrictions or net assets with donor restrictions, depending on the existence and/or nature of any donor restrictions. Support that is restricted by the donor is reported as an increase in net assets without donor restrictions if the restriction expires in the reporting period in which the support is recognized. All other donor-restricted support is reported as an increase in net assets with donor restrictions. When a restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the Statement of Activities and Changes in Net Assets as net assets released from restrictions.

Contributions are recognized when the donor makes a promise to give to the Organization that is, in substance, unconditional. Contributions to be collected in future years are recorded at fair value when the promise is made based on a discounted cash flow model. Amortization of discounts is recorded as additional revenue in accordance with donor-imposed restrictions, if any, on the contributions. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions. All contributions are considered to be available for unrestricted use unless specifically restricted by the donor.

### Property, Equipment and Animals

Land, buildings and equipment with a cost in excess of \$5,000 and purchased animals are capitalized at the time of purchase. Contributed assets in excess of \$5,000 are recorded at fair value when received. Reproduced animals are recorded at fair value when it is determined the animal will live.

Depreciation is computed on the straight-line method over the estimated useful lives of the related assets of three to ten (3-10) years for equipment, ten to forty (10-40) years for buildings, and two to twenty (2-20) years for animals.

### **Unearned Annual Pass-Holder Subscriptions**

Unearned pass-holder subscriptions are revenue from annual zoo pass sales and are amortized over the year term of the pass.

### Inventories

Inventories consist of items for resale and service supplies and are stated at the lower of cost (first-in/first-out basis) or net realizable value.

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

### Animal Exchange

The Society may share or receive animals from other zoos, the cost or benefit of this arrangement, as consistent with prevailing industry practices, are generally without any monetary considerations.

### **Donated Services and Materials**

The Society trains individuals to serve as volunteer zoological docents. These individuals would not be compensated as employees if this program were to be discontinued. In addition, many other individuals volunteer their time and effort on a variety of administrative and fundraising tasks. The value of these services has not been recorded in the financial statements. During the years ended June 30, 2023 and 2022, 652 volunteers donated 22,336 hours of service hours of service and 340 volunteers donated 16,133 hours of service, respectively.

Other contributed services, materials, equipment and animals are recorded at their estimated fair value at time of receipt. The estimated fair value of these contributions for 2023 and 2022 was approximately \$38,900 and \$96,600.

### Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that effect certain reported amounts and disclosures. Accordingly, actual results could differ from these estimates.

### **Botanical Collection**

The Society maintains botanical exhibits throughout the zoological park to enhance the visitors' overall zoo experience. The botanical collection is reflected at cost, if purchased, and at fair market value if donated. Although management does not intend to sell any portions of the botanical collection, in the event they are sold the proceeds would be used to acquire similar botanical items.

### Cash and Cash Equivalents

For purposes of the Statement of Cash Flows, cash equivalents include time deposits, savings accounts, and all highly liquid debt instruments with original maturities of three (3) months or less. The Society is required to hold certain cash balances in separate bank accounts.

### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued

### Income Taxes

The Society is exempt from income taxes under Section 501(c) (3) of the Internal Revenue Code. However, income from certain activities not directly related to the Society's tax-exempt purpose may be subject to taxation as unrelated business income. In addition, the Society qualifies as a public charity under Sections 509(a) (1) and 170(b) (1) (A) (vi) of the Internal Revenue Code.

The Society adopted the provisions of FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* (FASB ASC 740 - 10). Under this Interpretation, The Society is required to evaluate each of its tax positions to determine if they are more likely than not to be sustained if the taxing authority examines the respective position. A tax position includes an entity's status, including its status as a 501(c) (3), and the decision not to file a tax return. The Society has evaluated each of its tax positions and has determined that no provision or liability for income taxes is necessary.

### **Functional Expenses**

The costs of providing program and other activities have been summarized on a functional basis in the Statement of Functional Expenses. Accordingly, certain costs have been allocated among program services and support services benefited. Such allocations are determined by management on an equitable basis.

### **Advertising Costs**

Advertising costs are expensed as incurred. During the years ended June 30, 2023 and June 30, 2022, advertising charged to operations amounted to approximately \$143,000 and \$140,000, respectively.

### Subsequent Events

The Society has evaluated subsequent events through June 20, 2024, the date which the financial statements were available to be issued.

### Accounts Receivable

Accounts receivables consist of balances due for revenues generated for day to day operations but not collected as of the end of the accounting period. Based upon an analysis of both past history and past due receivables, it is management's opinion that no allowance for uncollectible accounts is necessary. Charge-offs, when necessary, are performed after management has exhausted their efforts with respect to collecting the outstanding balance.

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

### Impairment

The Society periodically reviews its long-lived assets to be held and used in operations for impairment whenever events or changes in circumstances indicate the carrying value of an asset may not be recoverable. An impairment loss is recognized when the estimated undiscounted future cash flows from the assets are less than the carrying value of the assets.

### Concentrations of Credit and Market risk

Financial instruments that potentially expose the society to concentrations of credit and market risk consist primarily of cash equivalents and investments. Cash equivalents are maintained at financial institutions and credit exposure is limited at any one institution. The Society has not experienced any losses on its cash equivalents.

### **NOTE 2 – CONTRIBUTION RECEIVABLE**

In previous years, the Society entered into a land lease with Seminole County. The lease provides for the use of 96 acres of land for \$1 per year expiring in December 2062. The term of the lease is 50 years and provides for rental payments of \$1 per year. The fair value of the contribution of the leased property was estimated to be \$272,200 per year. As of June 30, 2023, the net present value of this balance is calculated to be \$3,240,990 (\$10,751,900 contribution receivable less \$7,510,910 unamortized discount on contribution receivable) and as of June 30, 2022 the net present value of this balance is calculated to be \$3,252,670 (\$11,024,100 contribution receivable less \$7,771,430 unamortized discount on contribution receivable) using an 8% interest rate, respectively. The amortization of the discount on contributions receivable is recognized as revenue annually as the discount is amortized.

### **NOTE 3 - PROPERTY, EQUIPMENT AND ANIMALS**

Property, equipment and animals consist of:

	 2023		2022
Land and Improvements	\$ 1,182,913	\$	1,182,913
Zoo buildings and grounds	6,269,836		6,671,738
Features and exhibits	8,005,710		7,416,401
Furniture, fixtures and equipment	947,960		921,519
Animals	292,430		292,430
Vehicles	438,623		293,328
Construction in progress	523,825		333,788
	17,661,297		17,112,117
Less: accumuled depreciation	 (7,943,277)		(7,175,492)
Total property and equipment	\$ 9,718,020	\$	9,936,625

Depreciation expense for the years ended June 30, 2023 and 2022 was \$765,661 and \$674,035, respectively.

### NOTE 4 – NET ASSETS WITH DONOR RESTRICTIONS

As of June 30, 2023, and 2022 net assets with donor restrictions of \$967,680 and \$329,263 are restricted for capital improvements and \$3,240,990 and \$3,252,670 are restricted relative to the present fair value of the donated facilities from Seminole County, respectively.

### **NOTE 5 - DEBT**

### Line of Credit

The Society has a \$200,000 line of credit from a local financial institution that is collateralized by substantially all the Society's assets. The line of credit is due on demand which matured on June 30, 2023 and was not renewed.

### **Credit Cards**

The Society has various business credit cards issued by various national financial institutions with a combined line of credit of approximately \$60,000 and interest rates ranging from 18% to 23%. The aggregate balances of these credit cards are as of June 30, 2023 and 2022 were \$30,754 and \$-0-, respectively and are unsecured.

### **NOTE 5 – DEBT - Continued)**

### Mortgage Payable

The Society obtained a \$770,745 mortgage from a financial institution to upgrade and improve the infrastructure of the facility. As of June 30, 2023 and 2022, the outstanding balance was \$320,249 and \$393,056, respectively. The debt is secured by the real property, tangible property, and substantially all other available assets. The new loan agreement requires monthly principal and interest payments of \$6,596 through January 2028.

The loan agreement requires that the Society maintain certain financial and non-financial covenants. The Society is in compliance with all applicable covenants at year end.

### **Equipment Note Payable**

The society has several notes payable as follows:

Vehicle loan, payable in monthly installments of \$675, this loan
has interest at 3.9%, is collateralized by the related vehicle final
payment due October 2023.

\$ 2,673

Vehicle loan, payable in monthly installments of \$675, this loan has interest at 3.9%, is collateralized by the related vehicle final payment due November 2023.

2,071

Equipment loan, payable in monthly installments of \$5,637, this loan has interest at 5.0%, is collateralized by the related equipment, final payment due October 2024.

107,949

Total long-term debt

\$ 112,693

The following are maturities of long-term debt for the year ended June 30, 2022:

2024	\$ 68,433
2025	 44,260
	\$ 112,693

### NOTE 6 – 403(B) RETIREMENT PLAN

The employees of the Society may elect to contribute up to \$20.500 (\$26,500 if over 50) to a tax-sheltered annuity plan, IRS Code Section 403(b). Under the plan's salary deferral feature eligible employees can defer a portion of their compensation. Such deferrals accumulate on a tax-deferred basis until the employee withdraws the funds. Employees over twenty-one (21) years of age and who have completed one (1) year of service are eligible to participate in the deferral and are also eligible for a matching contribution of up to 3% of their annual salary. Retirement plan cost for the years ended June 30, 2023 and 2022 were \$38,451 and \$35,883, respectively.

### **NOTE 7 – ANNUAL LEAVE**

The Society provides its regular full-time employees with annual leave time based on the number of years of employment. Employees may bank a maximum of 32 hours of unused paid time off toward the following anniversary year. The annual leave plan does not allow any amounts to be paid out in cash. Any such accrual is not material.

### **NOTE 8 – CONCENTRATIONS OF RISK**

Revenues provided by guests to the zoological park provide a major portion of the Society's support. In the event of a material down-turn in the area's economy, these revenues may be reduced. State and local grants provide approximately 14% of the Society's revenue. Should this funding cease, the level of services provided by the Society may be affected.

At June 30, 2023, cash deposits were held at two financial institutions in Florida. The collective account balances at one institution was approximately \$3,914,000. The cash on deposit is insured by the Federal Deposit Insurance Corporation (FDIC) and National Credit Union Share Insurance Fund (NCUSIF) each up to \$250,000. Management believes the Society is not exposed to any significant credit risk on cash and cash equivalents. The Society has not experienced any losses of its cash and cash equivalents in the past.

### **NOTE 9 – FUNCTIONAL ALLOCATION OF EXPENSES**

The costs of the Society's activities have been summarized on a functional basis in the Statement of Functional Expenses. Program service expense consists primarily of costs associated with the zoological park and education programs. Certain costs that have been incurred for common objective and cannot be readily identified with a particular cost objective have been allocated to program services, fund raising, management, and general expenses.

### NOTE 10 - COMMITMENTS, CONTINGENCIES AND OTHER ITEMS

The Society leased a facility (including property, improvements, breeding stock and equipment) in Lake County Florida to benefit Lake County residents. The terms of the leased called for a \$1 annual rent plus responsibility for the maintenance, repairs, upkeep, staffing, and insurance of the facilities. In addition, the Society was responsible for the care and the feeding of the animals. In 2022, at the end of the eight-year term the facility (including property, improvements, breeding stock and equipment) was sold to the Society for \$100. The fair market value of the assets was \$647,878 and are recorded as in-kind contributions.

The Society commenced a five year contract with a vendor on July 1, 2021 where the Society took over the management and operations of both their concession offerings as well as their ticket/admission management. In exchange for a varied profit-sharing percentage, the vendor agreed to invest \$770k in leasehold improvements and furniture and equipment, in the Society. The assets will be depreciated over a period of ten (10) years, utilizing a straight-line method, commencing from the in-service date of the improvement. Start-up can be counted against the pledge. All improvements (except for mobile food technology) will become the property of the Society at the conclusion of the term and both furniture and equipment and leasehold improvements are buy-back protected according to the agreement.

### **NOTE 11 – RELATED PARTY TRANSACTIONS**

The Society from time to time has transactions with affiliated parties, which includes business owners and corporate employees. The Society purchased products and services from the affiliated parties at a cost of approximately \$14,800. These products and services include insurance premiums and credit card account usage and other minor items.

In addition, the mortgage referred to in Note 5 was made by a credit union whose officer is on the board of the Society.

### NOTE 12 - COMMUNITY FOUNDATION OF FLORIDA ENDOWMENT

The Society established "The Central Florida Zoological Society Fund", an endowment fund in conjunction with the Community Foundation of Central Florida, Inc. At June 30, 2023 and June 30, 2022, the value of the Society's portion of the endowment is approximately \$85,300 and \$83,000, which has appreciated from its initial investment of \$233,000, (\$2,500 in the current year and \$153,000 in prior years.) The assets and related liabilities are not reflected in these financial statements, as they are controlled and directed by the Community Foundation of Central Florida, Inc. Distributions generated by this endowment are recorded as income when received. The Society's purpose for this endowment was to establish a fund that would provide long-term support to further the goals and mission of the Society.

### **NOTE 13 – LOBBYING COSTS**

The Society engaged a professional lobbyist to request \$150,000 of funding from the State of Florida to fund infrastructure enhancements, specifically to provide utilities, water and sewer services to the Zoo areas that do not have these services. The cost of this lobbying was approximately \$30,200 and \$-0- for the years ended June 30, 2023 and 2022, respectively.

### NOTE 14 - LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The Society manages its liquid resources by focusing on maximizing its revenues where possible so that it has adequate revenue to cover the programs being conducted. The Society prepares detailed budgets and is very active in managing its expenses and cash flows to maximize liquidity. As discussed in note 5, the Society maintains a line of credit to assist in meeting cash needs if they experience a lag between the receipt of contributions and grants and the payments.

The Society's goal is to maintain financial assets to meet 90 days of operating expenses which is approximately \$1,920,000.

The following reflects the Society's financial assets as of the balance sheet date, reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year of the balance sheet date.

### NOTE 15 - LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS - Continued

	June 30				
	2023	2022			
Financial assets at year-end:					
Cash and cash equivalents	\$4,721,564	\$3,502,000			
Accounts receivable	1,681	4,267			
Total Financial Assets	4,723,245	3,506,267			
Less those unavailable for general					
expenditures within one year, due to:					
Board/Management Designated for:					
Asian latern	-	100,000			
Miscellaneous	114,128	65,000			
Cheetah boardwalk	-	113,697			
Boardwalk reserve	65,137	-			
AZA	238,751	-			
Seminole Aerial purchase reserve	15,080	-			
Master plan	8,770	145,750			
Necropsy building	189,674	331,715			
Repairs	10,739	96,899			
PAC private encounters upgrade	-	4,000			
Board general reserve	-	75,000			
Sewer project	132,181	144,990			
	774,460	1,077,051			
Donor resricted:					
Train purchase and track repair	50,195	38,003			
County TDC grant	262,577	-			
Garden Sponsorships	2,762	-			
Aviary	50,000	75,000			
Education programs and grants	174,257	35,800			
OCIC projects	100,527	56,794			
Children's garden	4,327	1,962			
Cougar habitat	1,000				
Amur leopard expansion	322,035	121,704			
	967,680	329,263			

### NOTE 15 - LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS - Continued

Current liabilities		
Accounts payable	133,042	278,212
Accrued salaries	307,472	105,816
Current portion of debt	68,433	171,937
	508,947	555,965
	\$ 2,472,158	\$ 1,543,988



# CENTRAL FLORIDA ZOOLOGICAL SOCIETY, INC. SCHEDULE OF EARNINGS BEFORE INTEREST, DEPRECIATION AND AMORTIZATION (EBIDA) FOR THE YEARS ENDED JUNE 30,

	2023			2022
CHANGE IN NET ASSETS	\$	1,182,185	\$	2,604,631
Interest expense		30,445		29,240
Depreciation		765,661		674,035
EARNINGS BEFORE INTEREST, DEPRECIATION AND AMORTIZATION (EBIDA)	\$	1,978,291	\$	3,307,906